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Leadership Development Program for Regulators

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Learn the importance of gender inclusive policy for sustainable economic growth and build a pipeline of women leaders.



What it is

This multi-week, blended learning program equips senior officials and high-potential leaders from a range of government institutions, agencies, regulators, and ministries in emerging markets with the skills to create an enabling environment for women's financial inclusion and advance gender diverse leaders within their institutions.

We give priority to applicants whose scope includes the **financial sector**, **telecommunications sector**, **digital development**, **entrepreneurship activity**, **or women's issues**.



What it involves

Each senior official selects a high-potential woman leader¹ from their institution to join them on the program. Each institutional pair will work together to identify, design and implement a policy to advance women's financial inclusion². The senior official will also receive guidance on how to invest in the high potential woman leader's professional growth through career mentorship and sponsorship. Senior officials will receive four executive coaching sessions.

Through classroom sessions, facilitated peer learning and 1:1 advising, participants develop:

- **Sustainable Economic Growth:** learn about how to build sustainable economic growth through inclusive policy design.
- **Leadership Skills:** Core skills such as stakeholder management, negotiation, persuasion and scenario mapping.
- **Financial Inclusion Knowledge:** Understanding of global challenges and best practices in gender-inclusive policy design.



- Consistent with our values, the LDR program is inclusive. Senior officials and high-potential leaders of all genders are eligible to apply.
- A gender-inclusive policy could be a new or updated legislation or regulation, an initiative, a program, a strategy, or a policy note.



Why it is unique

This is the only program for officials at the intersection of leadership development, women's financial inclusion and policy design.

With a unique dual-track design, senior officials gain the tools to sponsor emerging women leaders, modelling an approach for building a pipeline of gender diverse talent within their institutions.



- ✓ A series of interactive live online sessions.
- ✓ Individual and group assignments
- ✓ Peer consultations
- ✓ Expert advisory opportunities
- ✓ Inclusive in-person sessions at Saïd Business School, University of Oxford
- √ 4 executive coaching sessions for senior officials



















Inclusive in-person learning at Saïd Business School, University of Oxford

Saïd Business School is consistently ranked as one of the world's top business schools.

This is a **blended learning program** with online sessions before and after this in person week. The in-person intensive week gives participants a powerful opportunity **to network and connect with peers from across the globe**, as well as participate in **interactive classroom sessions**, **talks and events**.

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Date: 12 - 17 July 2026



Location: Saïd Business School, University of Oxford, UK



Costs: Accommodation and most meals are included. Participants must cover all travel and incidental expenses such as flights to the UK, ground transportation, visas, insurance, additional meals and accommodation prior or after Oxford.









Who is eligible?

SENIOR OFFICIAL

- ✓ Senior officials from a range of government institutions, agencies, regulators, and ministries in emerging markets
- ✓ Part of executive/senior management team or leads a division

HIGH-POTENTIAL WOMAN LEADER*

- ✓ Mid-level professional, 5-10 years of experience
- Exhibits skills and capability to be promoted to the next level of leadership or broaden their role significantly
- ✓ Motivated to take on new leadership challenges and opportunities
- ✓ People managers preferred but not required

BOTH PARTICIPANTS

A commitment to:

- ✓ Advancing an inclusive policy
- Cultivating and fostering an active sponsorship relationship
- Actively participating in learning sessions, minimum attendance is 80%
- Exhibiting proficiency in written and spoken English
- ✓ Travel to Oxford, UK, 12–17 July 2026

Program Fee (per pair) USD 8,000

Limited scholarships are available but only offered to participants whose institutions are unable to cover their tuition cost.

<u>Contact the Leadership Admissions team for more information.</u>



How do we apply?

Senior officials are eligible to apply on behalf of both themselves and a high-potential woman leader of their choosing.

Senior official must be a Governor, Deputy Governor or other Senior Official from a central bank or other financial regulatory agency (for example, banking, insurance, microfinance, pensions, telecommunications) in an emerging market.

Determine whether you fulfill the above criteria as a 'Senior Official'

Step 1

Step 2

Choose the highpotential woman leader you will bring to the program Senior Official to **complete the application form** on
behalf of both themselves and
the high-potential women
leader

Step 3

Please use the link to the right and complete the application form by **30 November 2025**

Click here to apply







Our impact

By the end of 2024, our participants—representing 47 countries—were governing markets that include two-thirds of the world's unbanked women and men.

63% of our high-potential woman leaders increased their scope of responsibility after joining our LDR program and 84% took real world action toward implementing a policy they developed.'





Hear from past participants

"Leadership is not defined by gender. It is defined by ability to bring positive change in the society. This program is a catalyst to boost inner power of women by helping them transform into impactful leaders."

Pujan Dhungel Adhikari, Director, Nepal Insurance Authority

"An outstanding and impactful program."

Arinengwang Gusta Galung, Deputy Director of Financial Inclusion Development, OJK, Indonesia

"LDR 2025 has given me the opportunity to reflect, to learn about myself more as how to improve myself as a leader. I have gained a lot of new knowledge in a very empowering environment. Everyone is so welcoming and inspiring. I am happy I have got the chance to meet many great leaders that now I can call my peers."

Tasya Kurnia, Financial Services Authority (OJK) Indonesia

"I finally understood the power of impact from within through the LDR program."

Mothetsi John Sekoati, Director of Payments and Settlements, Central Bank of Lesotho

"It's been a very constructive, collaborative and unforgettable study for me and other colleagues from different corners of the world."

Solorgo Jantsan, Senior Supervisor, Bank of Mongolia

"This program has enhanced my ability to lead with integrity, embrace diverse perspective and contribute to more transparent and accountable governance especially how to contribute to closing the gender gap."

Movylen Ngeth, Director General, Ministry of Economy and Finance Cambodia

"This training is really amazing, inspiring, and built my confidence and the most importance is knowing other women leaders."

Sarat Chan, Deputy Department Director, Ministry of Economy and Finance





Frequently Asked Questions

What is expected of me?

You will join, on average, one to two live virtual sessions per week (in addition to the week in person), dedicate 2-3 hours per month for pre and post session work, and peer group coaching sessions. Over the course of the program, please also allow time for the below:

- Optional coaching sessions (senior officials): 4 sessions of 1 hour each (4 hours)
- Advisory and peer-to-peer consultations: approximately 4 hours in total
- Capstone presentations: 2 hours

In addition, all participants are expected to travel to Oxford, UK for the in-person session the second week of July 2026.

Can men participate?

Absolutely. This course is open to everyone and includes the active participation of senior leaders, of any gender, who are committed to promoting gender-inclusive policy environments and workplaces.

When is the program?

The program will run from May 2026, to September 2026. It is a blended learning program consisting of online instructor led sessions, some individual work and an inperson week at Oxford Saïd Business School.

Will I receive a certificate?

Upon successful completion of the program, each participant will receive a certificate of completion from Women's World Banking and Oxford's Saïd Business School.

Is there an Alumni program?

Yes, participants completing the in-person Oxford portion of the course will gain Oxford Saïd Business School Alumni status. All participants who complete their online capstone policy presentation will gain WWB LDR Alumni status.





Meet the Oxford Faculty



Baroness Ashton



Associate Fellow, Saïd Business School

Paul Fisher



Associate Fellow, Saïd Business School

Cho Khong



Associate Fellow, Saïd Business School

David Trevaskis



Associate Fellow, Saïd Business School

Allyson Stewart-Allen



Associate Fellow, Saïd Business School









Meet the WWB Team





Deputy Director of Policy, Southeast
Asia

Smita Jacob



Policy Advocacy Director, South Asia

Stephen Ambore



Policy Director,Africa



Women's World Banking

Laura Cox



Director,Leadership Training
Programs

Louiza Kaluna



Program
Coordinator,
Leadership Training
Programs

Sonja Kelly



Global Head, Women's World Banking Institute

Francesca Brown



Director,Policy and
Advocacy